



III Semester M.B.A. Degree Examination, February 2016  
(CBCS) (2014-15 and Onwards)

MANAGEMENT

Paper – 3.5.3 : Performance Management Systems

Time : 3 Hours

Max. Marks : 70

SECTION – A

Answer **any five** of the following questions. **Each** question carries **five** marks. (5×5=25)

1. What is PMS ? How different is PMS from performance appraisal system – PAS ?
2. Who are high performance individuals ? What are the ways through which high performance individual have to be managed ?
3. Define the following concepts :
  - a) Mentoring
  - b) Competency
  - c) Halo effect
  - d) Job description
4. Define expatriate. What are the various factors to be considered by evaluating expatriate employees ?
5. What are the common problems encountered during assessment ?
6. Discuss the advantage and disadvantage of any two appraisal methods that are used in Indian organisation.
7. What would be the role and responsibility of HR manager during the times of performance management process ?

SECTION – B

Answer any three questions. Each question carries five marks. (3×5=15)

1. Define performance. What are the various forms of performance ?
2. Explain the relationship between performance appraisal and performance management.



10. What are the emerging trends and practices of PMS practised in Indian organisations ?
11. Write short notes on :
  - a) Performance management prism
  - b) Six sigma and bench marking.

## SECTION – C

12. This is **Compulsory** Section. Case study. (1×15=15)

Read the following situation and answer the questions below.

Different teachers/lecturers have different kinds of competencies and skills. Some teachers have good communication skills, some of them have excellent presentation skills, some of them have expert and practical knowledge in their area of specialization through their long service in some organization and some of them have the competencies to understand their students and their social, emotional and intellectual needs. Each faculty have in them the competency and skills depending on their exposure and maturity in the field.

There is a newly established B-School in Bengaluru, with few faculty already appointed, and few are yet to be appointed. The management wants an expert opinion from a professional, who is well versed about the academic field. You are